

Practical Wisdom to Build Your OSPO: The Good Governance Initiative

A PROJECT FROM THE OSPO ALLIANCE

EclipseCon Europe 2022 - October 27th 2022

About us





Boris Baldassari
Open Source Consultant @ Eclipse Foundation

boris.baldassari@eclipse-foundation.org





Daniel Izquierdo
CEO @ Bitergia
Governing Board @ CHAOSS
VP @ InnerSource Commons
Foundation

dizquierdo@bitergia.com







Some background:

- OSPO Alliance: a European-based initiative and community to help organisations build their own OSPO and apply best practices for open source management.
- **GGI** (Good Governance Initiative): a proven, actionable framework for building OSPOs.
- Bitergia: Long time experience with metrics Academia, PolarSys GrimoireLab and OSPO and InnerSource consultancy services
- OnRamp OSPO metrics related topic covered
- How can we bring this to the GGI?





- Launched in 2021 by European non profit organisations to promote an approach to excellence in open source software management.
- Governed by open source principles: open, collaborative, meritocratic. Everybody is welcome, and we respect members privacy (no collection of details, no spamming).
- Provides:
 - The OSPO Alliance website and community mailing list.
 - The OSPO OnRamp monthly webinars.
 - The Good Governance Initiative and its associated resources.
- Yearly releases: we'll publish the v1.1 in 2 weeks (planned for November 8th)

Who?



The **OSPO Alliance** in a few words:

- A vendor-neutral space, founded by European non profit organisations.
- Participation is open to all.
- Low barrier:
 No fees, no commitment.
 Just a statement of support.

Our members include organisations of all sizes & types: SMEs and large companies, academics, administrations.

Founders









Supporters



































GGI Framework - Goals

- Proposes a path to a successful OSPO, with a proven method and practical guidance:
 - Lists 25 Activities, from SCA and development best practices, to training, HR and executives education.
 - Activities are organised into Goals, from discovery to engagement and strategy.

Usage Goal	Trust Goal	Culture Goal	Engagement Goal	Strategy Goal
		A A <u>^</u> A	A A	



GGI Framework - Activities

- Activities have the following structure:
 - Description
 - Opportunity Assessment
 - Progress Assessment
 - Recommendations
 - Tools & Resources
- Activities are meant as templates, and need to be translated to the local context through Scorecards, which enable full adaptation.

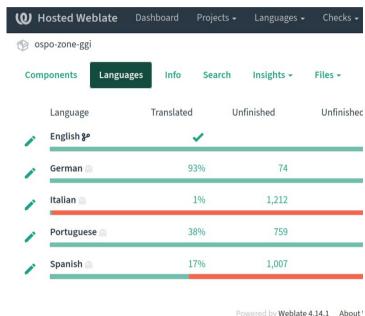




GGI v1.1 - Translations

Translations of the Handbook are available!

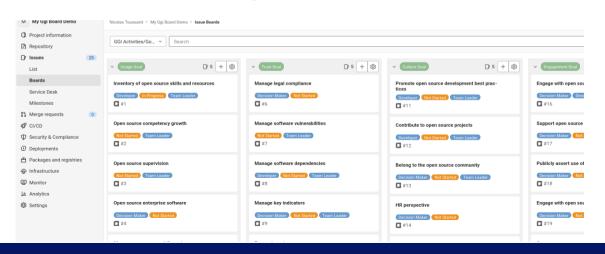
- We are using Weblate (an OSS project) to crowdsource the translations.
- German and French versions already available, with others on their way: Portuguese, Spanish, Italian.
- And more to come!







- Easy to deploy: 10mn setup on any GitLab instance.
- Provides complete access to all GGI features: activities, boards, and a customised dashboard to track and share progress.









We are open!

All of our work is public and accessible, and we welcome contributions.

- OSPO Alliance website: https://ospo.zone
- GGI Workplace: https://gitlab.ow2.org/ggi/ggi
- Mailing lists:
 - OSPO Alliance: <u>ospo.zone@eclipse.org</u>
 - GGI: <u>ossqovernance@ow2.orq</u>
- Contributing guide: https://gitlab.ow2.org/ggi/ggi/-/blob/main/CONTRIBUTING.md



GGI Limitations & Roadmap

The GGI Handbook has received an enthusiastic reception.

- It has already been deployed at various organisations (corps, administrations).
- Feedback is great. We want to continue improving its content and dissemination.

Possible next steps for the roadmap:

- Improving and enriching the handbook with more, and better content.
- More translations, Better deployment on multiple platforms.
- Lack of measurement:
 - Integration of metrics to better track progress and success!





Openne Impa Growt Eeadersh Communi Influen Diversityransparen Engageme Performan **m**ommunity **Delivery He@oll**aborati Resilienc





What is your goal?

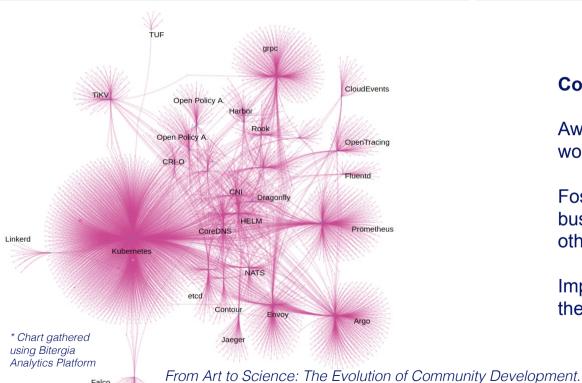
- Political background hat
- Internal marketing hat
- Building external reputation hat
- Human resources hat

- Fight against internal inertia
- Training hat
- Agent of change hat
- Cultural change hat
- Reporting hat



OSPO Metrics Example

Diane Mueller and Daniel Izquierdo. IEEE Software Volume: 36, Issue: 6, Nov.-Dec. 2019



Collaboration Business Goals

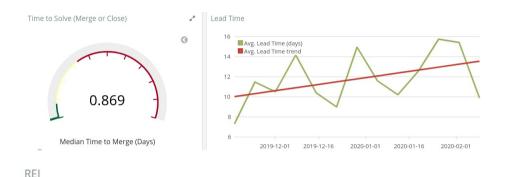
Awareness: understand who is working where and doing what

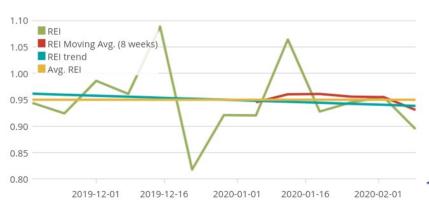
Foster collaboration across business units (internally) and other companies (externally)

Improve knowledge sharing across the organization



OSPO Metrics Example





Performance Business Goals

Awareness: understand how we perform

Learn how long does it take to fix a bug in the OSS community to bring this to internal production chain

Learn from others in the organization, find bottlenecks

^{*} Metrics gathered using Bitergia Analytics Platform



Bringing Metrics to GGI

Where to start at

- Create more activities where KPIs and metrics are defined.
- Associate metrics to each activity (would help have a better understanding of the impact in quantitative terms).
- Produce a metrics framework parallel to the GGI but with relationships with the activities.



Bringing Metrics to GGI

Where to start at

- Create more activities where KPIs and metrics are defined.
- Associate metrics to each activity (would help have a better understanding of the impact in quantitative terms).
- Produce a metrics framework parallel to the GGI but with relationships with the activities.

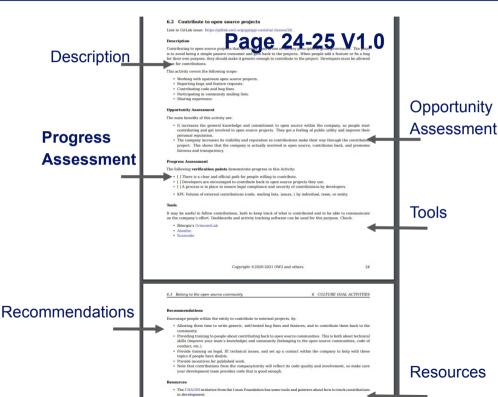


Bringing Metrics to GGI

Activity Scorecard => Contribute to OSS projects

The following verification points demonstrate progress in this Activity:

- * [] There is a clear and official path for people willing to contribute.
- * [] Developers are encouraged to contribute back to open source projects they use.
- * [] A process is in place to ensure legal compliance and security of contributions by developers.
- * KPI: **Volume of contributors** (code, mailing lists, issues..) **team, or entity**







Activity Scorecard => Contribute to OSS projects

The following verification points demonstrate progress in this Activity:

- * [] There is a clear and official path for people willing to contribute.
- [] Developers are encouraged to contribute back to open source projects they use.
- [] A process is in place to ensure legal compliance and security of contributions by developers.
- * KPI: **Volume of contributors** (code, mailing lists, issues..) **team, or entity**

Additional Work Proposal

What does it mean code?

How do we define commits? (merge, bots, automations).

Metrics are like colors, each of us have our own favorite.

How can we make sense of metrics? Is volume the right metric for me in this case?

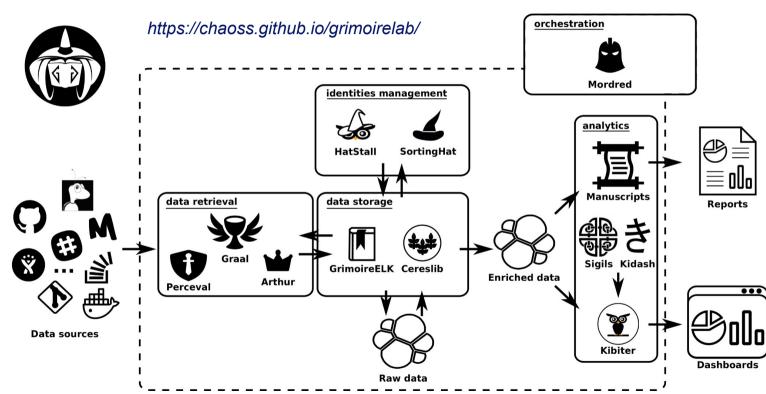
Do we want to measure quantity (volume) or quality (better alignment with business)?

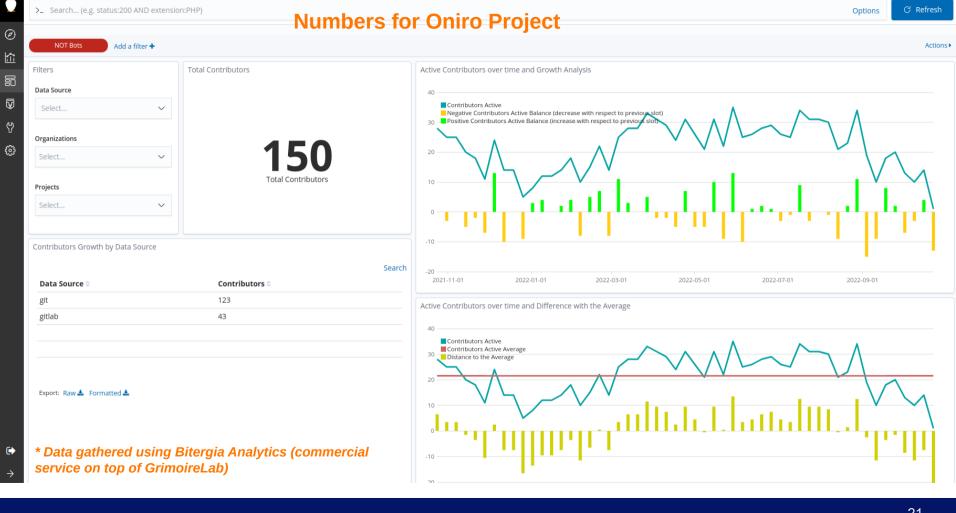


Metrics and GGI - Example

30+ data sources supported (GitLab, GitHub, Attlassian stack, Slack, Jenkins, and many more

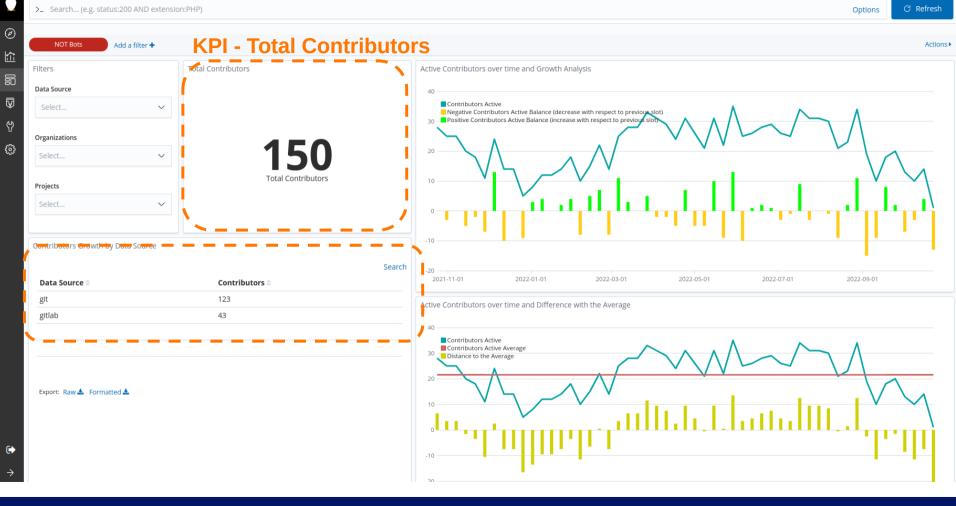
70+ out of the box dashboards ready for community managers, InnerSource, OSPOs, DevRel, and others





Dashboard / Contributors Growth

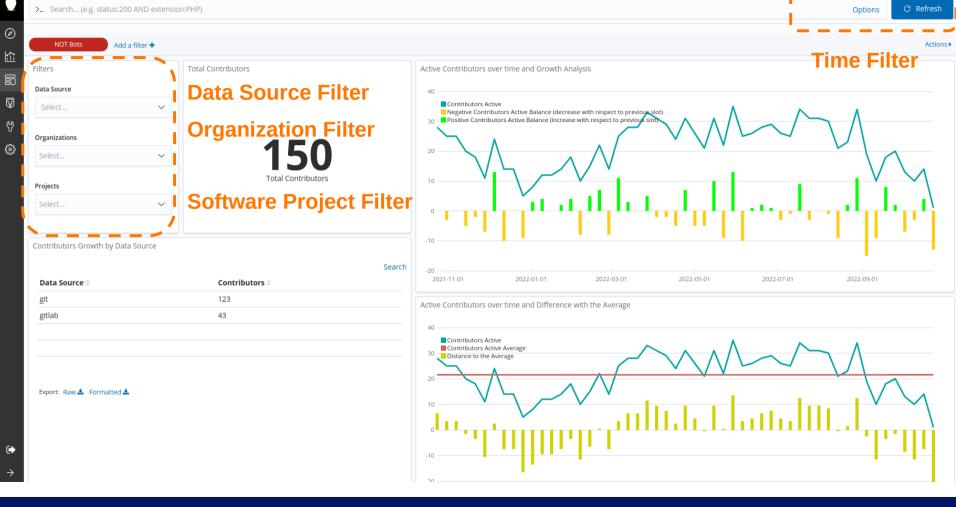
Full screen Share Edit Documentation C Auto-refresh 🕻 🧿 Last 1 year 🗦



Dashboard / Contributors Growth

Full screen Share Edit Documentation C Auto-refresh 🕻 🧿 Last 1 year 🗦





Dashboard / Contributors Growth

Full screen Share Edit Documentation C Auto-refresh C Dast 1 year





Some recommendations

Document as much as possible the metrics you use (e.g., CHAOSS template)

Bring business to the metrics definition (G-Q-M approach)

Embed metrics into the decision making process at different levels

Tune metrics to each of the different hats

Be sure metrics are aligned with business expectations by constantly reviewing them

Don't track people, agree with people what to track

Open questions on next steps

Definition of metrics and documentation provided

Create GrimoireLab dashboards supporting GGI (as in the same way GrimoireLab support CHAOSS metrics)

Cross-link both tools

Propose a GrimoireLab based implementation for the GGI





In a nutshell:

- The GGI Handbook helps you build and develop your OSPO.
- Let's make the GGI deployment more data-driven.
- Join us, participate to the discussion and contribute back!

Follow up:

- The **OSPO Alliance** https://ospo-alliance.org
- The Good Governance Initiative https://ospo-alliance.org/ggi
- GrimoireLab metrics tooling https://chaoss.github.io/grimoirelab/
- CHAOSS Community Health Analytics for OSS https://chaoss.community